

# Public Document Pack

## Overview and Scrutiny Management Committee

Thursday, 15th June, 2017  
at 5.30 pm

### **PLEASE NOTE TIME OF MEETING**

Council Chamber - Civic Centre

This meeting is open to the public

#### **Members**

Councillor Fitzhenry (Chair)  
Councillor Moulton  
Councillor Fuller  
Councillor Furnell  
Councillor Hannides  
Councillor Morrell  
Councillor Whitbread  
Councillor Murphy  
Councillor T Thomas  
Councillor Coombs

#### Appointed Members

Catherine Hobbs, Roman Catholic Church  
Rev. J Williams, The Church of England  
(Portsmouth and Winchester Dioceses)  
Vacancies

- Primary Parent Governor Representative;  
and
- Secondary Parent Governor Representative

#### **Contacts**

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## PUBLIC INFORMATION

### Overview and Scrutiny Management Committee

The Overview and Scrutiny Management Committee holds the Executive to account, exercises the call-in process, and sets and monitors standards for scrutiny. It formulates a programme of scrutiny inquiries and appoints Scrutiny Panels to undertake them. Members of the Executive cannot serve on this Committee.

#### **Role of Overview and Scrutiny**

Overview and Scrutiny includes the following three functions:

- Holding the Executive to account by questioning and evaluating the Executive's actions, both before and after decisions taken.
- Developing and reviewing Council policies, including the Policy Framework and Budget Strategy.
- Making reports and recommendations on any aspect of Council business and other matters that affect the City and its citizens.

Overview and Scrutiny can ask the Executive to reconsider a decision, but they do not have the power to change the decision themselves.

**Use of Social Media:-** The Council supports the video or audio recording of meetings open to the public, for either live or subsequent broadcast. However, if, in the Chair's opinion, a person filming or recording a meeting or taking photographs is interrupting proceedings or causing a disturbance, under the Council's Standing Orders the person can be ordered to stop their activity, or to leave the meeting. By entering the meeting room you are consenting to being recorded and to the use of those images and recordings for broadcasting and or/training purposes. The meeting may be recorded by the press or members of the public.

Any person or organisation filming, recording or broadcasting any meeting of the Council is responsible for any claims or other liability resulting from them doing so.

Details of the Council's Guidance on the recording of meetings is available on the Council's website.

#### **Southampton City Council's Priorities:**

- Jobs for local people
- Prevention and early intervention
- Protecting vulnerable people
- Affordable housing
- Services for all
- City pride
- A sustainable Council

#### **Procedure / Public Representations**

At the discretion of the Chair, members of the public may address the meeting on any report included on the agenda in which they have a relevant interest. Any member of the public wishing to address the meeting should advise the Democratic Support Officer (DSO) whose contact details are on the front sheet of the agenda.

**Smoking Policy:-** The Council operates a no-smoking policy in all civic buildings.

**Mobile Telephones:-** Please switch your mobile telephones to silent whilst in the meeting

#### **Fire Procedure:-**

In the event of a fire or other emergency a continuous alarm will sound and you will be advised by Council officers what action to take.

**Access is available for disabled people.** Please contact the Democratic Support Officer who will help to make any necessary arrangements.

#### **Dates of Meetings: Municipal Year 2017/18**

<b>2017</b>	<b>2018</b>
15 June	11 January
13 July	15 February
10 August	15 March
14 September	12 April
12 October	
9 November	
14 December	

## **CONDUCT OF MEETING**

### **TERMS OF REFERENCE**

The general role and terms of reference for the Overview and Scrutiny Management Committee, together with those for all Scrutiny Panels, are set out in Part 2 (Article 6) of the Council's Constitution, and their particular roles are set out in Part 4 (Overview and Scrutiny Procedure Rules – paragraph 5) of the Constitution.

### **RULES OF PROCEDURE**

The meeting is governed by the Council Procedure Rules and the Overview and Scrutiny Procedure Rules as set out in Part 4 of the Constitution.

### **BUSINESS TO BE DISCUSSED**

Only those items listed on the attached agenda may be considered at this meeting.

### **QUORUM**

The minimum number of appointed Members required to be in attendance to hold the meeting is 4.

## **DISCLOSURE OF INTERESTS**

Members are required to disclose, in accordance with the Members' Code of Conduct, **both** the existence **and** nature of any "Disclosable Pecuniary Interest" or "Other Interest" they may have in relation to matters for consideration on this Agenda.

### **DISCLOSABLE PECUNIARY INTERESTS**

A Member must regard himself or herself as having a Disclosable Pecuniary Interest in any matter that they or their spouse, partner, a person they are living with as husband or wife, or a person with whom they are living as if they were a civil partner in relation to:

- (i) Any employment, office, trade, profession or vocation carried on for profit or gain.
- (ii) Sponsorship:

Any payment or provision of any other financial benefit (other than from Southampton City Council) made or provided within the relevant period in respect of any expense incurred by you in carrying out duties as a member, or towards your election expenses. This includes any payment or financial benefit from a trade union within the meaning of the Trade Union and Labour Relations (Consolidation) Act 1992.

- (iii) Any contract which is made between you / your spouse etc (or a body in which the you / your spouse etc has a beneficial interest) and Southampton City Council under which goods or services are to be provided or works are to be executed, and which has not been fully discharged.

- (iv) Any beneficial interest in land which is within the area of Southampton.

- (v) Any license (held alone or jointly with others) to occupy land in the area of Southampton for a month or longer.

- (vi) Any tenancy where (to your knowledge) the landlord is Southampton City Council and the tenant is a body in which you / your spouse etc has a beneficial interests.

- (vii) Any beneficial interest in securities of a body where that body (to your knowledge) has a place of business or land in the area of Southampton, and either:

- a) the total nominal value of the securities exceeds £25,000 or one hundredth of the total issued share capital of that body, or
- b) if the share capital of that body is of more than one class, the total nominal value of the shares of any one class in which you / your spouse etc has a beneficial interest that exceeds one hundredth of the total issued share capital of that class.

## **Other Interests**

A Member must regard himself or herself as having an, 'Other Interest' in any membership of, or occupation of a position of general control or management in:

Any body to which they have been appointed or nominated by Southampton City Council

Any public authority or body exercising functions of a public nature

Any body directed to charitable purposes

Any body whose principal purpose includes the influence of public opinion or policy

## **Principles of Decision Making**

All decisions of the Council will be made in accordance with the following principles:-

- proportionality (i.e. the action must be proportionate to the desired outcome);
- due consultation and the taking of professional advice from officers;
- respect for human rights;
- a presumption in favour of openness, accountability and transparency;
- setting out what options have been considered;
- setting out reasons for the decision; and
- clarity of aims and desired outcomes.

In exercising discretion, the decision maker must:

- understand the law that regulates the decision making power and gives effect to it. The decision-maker must direct itself properly in law;
- take into account all relevant matters (those matters which the law requires the authority as a matter of legal obligation to take into account);
- leave out of account irrelevant considerations;
- act for a proper purpose, exercising its powers for the public good;
- not reach a decision which no authority acting reasonably could reach, (also known as the "rationality" or "taking leave of your senses" principle);
- comply with the rule that local government finance is to be conducted on an annual basis. Save to the extent authorised by Parliament, 'live now, pay later' and forward funding are unlawful; and
- act with procedural propriety in accordance with the rules of fairness.

## **AGENDA**

### **1 APOLOGIES AND CHANGES IN PANEL MEMBERSHIP (IF ANY)**

To note any changes in membership of the Panel made in accordance with Council Procedure Rule 4.3.

### **2 ELECTION OF VICE-CHAIR**

To elect a Vice-Chair to the Overview and Scrutiny Management Committee for the 2017-2018 municipal year.

### **3 DISCLOSURE OF PERSONAL AND PECUNIARY INTERESTS**

In accordance with the Localism Act 2011, and the Council's Code of Conduct, Members to disclose any personal or pecuniary interests in any matter included on the agenda for this meeting.

NOTE: Members are reminded that, where applicable, they must complete the appropriate form recording details of any such interests and hand it to the Democratic Support Officer.

### **4 DECLARATIONS OF SCRUTINY INTEREST**

Members are invited to declare any prior participation in any decision taken by a Committee, Sub-Committee, or Panel of the Council on the agenda and being scrutinised at this meeting.

### **5 DECLARATION OF PARTY POLITICAL WHIP**

Members are invited to declare the application of any party political whip on any matter on the agenda and being scrutinised at this meeting.

### **6 STATEMENT FROM THE CHAIR**

### **7 MINUTES OF THE PREVIOUS MEETING (INCLUDING MATTERS ARISING)**

(Pages 1 - 6)

To approve and sign as a correct record the Minutes of the meeting held on 16<sup>th</sup> March 2017 and the Special Meeting held on 18<sup>th</sup> May 2017 and to deal with any matters arising, attached.

### **8 FORWARD PLAN - ESTABLISHMENT OF A SOUTHAMPTON ENERGY SERVICES COMPANY (Pages 7 - 14)**

Report of the Service Director, Legal and Governance enabling the Overview and Scrutiny Management Committee to examine the content of the Forward Plan and to discuss issues of interest or concern with the Executive, attached.

**9 TRANSFORMATION PROGRAMME UPDATE** (Pages 15 - 22)

Report of the Cabinet Member for Transformation Projects providing the Committee with an update on the Council's Transformation Programme, attached.

**10 ALCOHOL AND DRUGS STRATEGIES 2017/2020** (Pages 23 - 32)

Report of the Chairs of the Health and Wellbeing Board and Safe City Partnership presenting to the Committee the Alcohol Strategy and the draft Drugs Strategy, attached.

**11 MONITORING SCRUTINY RECOMMENDATIONS TO THE EXECUTIVE**  
(Pages 33 - 38)

Report of the Service Director, Legal and Governance enabling the Overview and Scrutiny Management Committee to monitor and track progress on recommendations made to the Executive at previous meetings, attached.

Wednesday, 7 June 2017

Service Director, Legal and Governance

# Agenda Item 7

To approve and sign as a correct record the Minutes of the following meetings:

- 16<sup>th</sup> March 2017
- 18<sup>th</sup> May 2017 – Special





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SOUTHAMPTON CITY COUNCIL  
OVERVIEW AND SCRUTINY MANAGEMENT COMMITTEE  
MINUTES OF THE MEETING HELD ON 16 MARCH 2017

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- Present: Councillors Fitzhenry (Chair), Moulton (Vice-Chair), Furnell, Hannides, Morrell, Murphy, Savage and T Thomas
- Apologies: Councillors Fuller and Whitbread
- Also in attendance: Councillor Kaur, Cabinet Member for Communities, Culture and Leisure  
Chief Strategy Officer

49. **APOLOGIES AND CHANGES IN PANEL MEMBERSHIP (IF ANY)**

The apologies of Councillor Fuller were noted and that following receipt of the temporary resignation of Councillor Fuller from Committee, the Service Director Legal and Governance acting under delegated powers, had appointed Councillor Laurent to replace him for the purposes of this meeting.

50. **MINUTES OF THE PREVIOUS MEETING (INCLUDING MATTERS ARISING)**

**RESOLVED** that the minutes for the meeting held on 16<sup>th</sup> February 2017 and the minutes of the Scrutiny Inquiry Panel held 2<sup>nd</sup> March 2017 be approved and signed as a correct record.

51. **FORWARD PLAN - GRANTS CONSULTATION FINAL REPORT**

The Committee considered the report of the Service Director, Legal and Governance detailing the Grants Consultation final report.

The Chief Strategy Officer was present and with the consent of the Chair addressed the meeting.

**RESOLVED:**

- (i) Following the decision on 23<sup>rd</sup> March 2017 specific timelines relating to the individual priority areas and the outcomes of any subsequent procurement exercise, be made available to the Committee;
- (ii) A report detailing the grants and contracts issued by the Council be brought back to Committee annually; and
- (iii) A list of current grant recipients to be circulated to the Committee.

52. **DEMENTIA FRIENDLY SOUTHAMPTON - UPDATE ON SCRUTINY INQUIRY RECOMMENDATIONS**

The Committee considered the report of the Cabinet Member for Health and Sustainable Living updating the Committee on the progress made towards achieving the recommendations from the making Southampton a dementia friendly City Scrutiny Inquiry.

**RESOLVED** that:

- (i) Information on clusters or locality areas identified in the Dementia Action Alliance be circulated to the Committee; and
- (ii) The Committee is provided with details of the implementation of Recommendations 15 and 18, relating to the Streets and Spaces framework and the Community Toilet Scheme, at the next update report.

53. **SCRUTINY INQUIRY PANEL - COMBATING LONELINESS FINAL REPORT**

The Committee considered the report of the Chair of the Scrutiny Inquiry Panel detailing the final report of the inquiry looking at combating loneliness in Southampton.

**RESOLVED:**

- (i) That the final report of the Scrutiny Panel, attached as Appendix 1 be approved and forwarded to the Executive for consideration and further action, with the following added to recommendation 16;
  - This may require working with partners to prioritise accessibility improvements to pavements.
- (ii) To delegate authority to the Chair of the Committee to approve any minor amendments.

54. **MONITORING SCRUTINY RECOMMENDATIONS TO THE EXECUTIVE**

The Committee received and noted the report of the Service Director, Legal and Governance detailing the actions of the Executive and monitoring progress of the recommendations of the Committee.

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**SOUTHAMPTON CITY COUNCIL**  
**SPECIAL OVERVIEW AND SCRUTINY MANAGEMENT COMMITTEE**  
**MINUTES OF THE MEETING HELD ON 18 MAY 2017**

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Present: Councillors Fitzhenry (Chair), Moulton (in part), Fuller (in part),  
Furnell (in part), Morrell, Murphy and Savage

Apologies: Councillors Hannides and Whitbread

Also in attendance: Councillor Rayment – Cabinet Member for Environment and Transport

1. **APOLOGIES AND CHANGES IN PANEL MEMBERSHIP (IF ANY)**

The apologies of Councillors Hannides and Whitbread were noted and that following receipt of the temporary resignation of Councillor Whitbread from Committee, the Service Director Legal and Governance acting under delegated powers, had appointed Councillor Savage to replace him for the purposes of this meeting.

2. **CHANGING BIN COLLECTIONS TO ALTERNATE WEEKS**

The Committee considered the report of the Chair of Overview and Scrutiny Management Committee detailing the operational arrangements in place for implementing the change to alternate weekly bin collections.

**RESOLVED** that:

- (i) a review was undertaken of the impact of the change to alternate weekly bin collections with the findings reported to the December 2017 meeting of the Committee. The review to include specific reference to HMO's and enforcement action that has been undertaken;
- (ii) officers provide the Committee with a breakdown of recycling rates in the City's communal properties compared to non-communal residential properties; and
- (iii) the Committee was provided with the projected financial savings and income that the decision to implement alternate weekly collections was predicated on.



# Agenda Item 8

<b>DECISION-MAKER:</b>		OVERVIEW AND SCRUTINY MANAGEMENT COMMITTEE		
<b>SUBJECT:</b>		FORWARD PLAN		
<b>DATE OF DECISION:</b>		15 JUNE 2017		
<b>REPORT OF:</b>		SERVICE DIRECTOR - LEGAL AND GOVERNANCE		
<b><u>CONTACT DETAILS</u></b>				
<b>AUTHOR:</b>	<b>Name:</b>	<b>Mark Pirnie</b>	<b>Tel:</b>	<b>023 8083 3886</b>
	<b>E-mail:</b>	<b>Mark.pirnie@southampton.gov.uk</b>		
<b>Director</b>	<b>Name:</b>	<b>Richard Ivory</b>	<b>Tel:</b>	<b>023 8083 2794</b>
	<b>E-mail:</b>	<b>Richard.ivory@southampton.gov.uk</b>		
<b>STATEMENT OF CONFIDENTIALITY</b>				
None				
<b>BRIEF SUMMARY</b>				
This item enables the Overview and Scrutiny Management Committee to examine the content of the Forward Plan and to discuss issues of interest or concern with the Executive to ensure that forthcoming decisions made by the Executive benefit local residents.				
<b>RECOMMENDATIONS:</b>				
	(i)	That the Committee discuss the items listed in paragraph 3 of the report to highlight any matters which Members feel should be taken into account by the Executive when reaching a decision.		
<b>REASONS FOR REPORT RECOMMENDATIONS</b>				
1.	To enable Members to identify any matters which they feel the Cabinet should take into account when reaching a decision.			
<b>ALTERNATIVE OPTIONS CONSIDERED AND REJECTED</b>				
2.	None.			
<b>DETAIL (Including consultation carried out)</b>				
3.	The Forward Plan for the period June 2017 – September 2017 has been circulated to members of the Overview and Scrutiny Management Committee. The following issues were identified for discussion with the Decision Maker:			
	<b>Portfolio</b>	<b>Decision</b>	<b>Requested By</b>	
	Health and Sustainable Living	Establishment of a Southampton Energy Services Company	Cllr Fitzhenry	
4.	Briefing papers responding to the items identified by members of the Committee are appended to this report. Members are invited to use the papers to explore the issues with the decision maker.			
<b>RESOURCE IMPLICATIONS</b>				
<b><u>Capital/Revenue</u></b>				
5.	The details for the items on the Forward Plan are set out in the Executive			

	decision making report issued prior to the decision being taken.	
<b><u>Property/Other</u></b>		
6.	The details for the items on the Forward Plan are set out in the Executive decision making report issued prior to the decision being taken.	
<b>LEGAL IMPLICATIONS</b>		
<b><u>Statutory power to undertake proposals in the report:</u></b>		
7.	The details for the items on the Forward Plan are set out in the Executive decision making report issued prior to the decision being taken.	
8.	The duty to undertake overview and scrutiny is set out in Part 1A Section 9 of the Local Government Act 2000.	
<b><u>Other Legal Implications:</u></b>		
9.	None	
<b>RISK MANAGEMENT IMPLICATIONS</b>		
10.	The details for the items on the Forward Plan are set out in the Executive decision making report issued prior to the decision being taken.	
<b>POLICY FRAMEWORK IMPLICATIONS</b>		
11.	The details for the items on the Forward Plan are set out in the Executive decision making report issued prior to the decision being taken.	
<b>KEY DECISION</b>		No
<b>WARDS/COMMUNITIES AFFECTED:</b>		None directly as a result of this report
<b><u>SUPPORTING DOCUMENTATION</u></b>		
<b>Appendices</b>		
1.	Briefing Paper – Establishment of a Southampton Energy Services Company	
<b>Documents In Members' Rooms</b>		
1.	None	
<b>Equality Impact Assessment</b>		
Do the implications/subject of the report require an Equality and Safety Impact Assessments (ESIA) to be carried out?		Identified in Executive report
<b>Privacy Impact Assessment</b>		
Do the implications/subject of the report require a Privacy Impact Assessment (PIA) to be carried out?		Identified in Executive report
<b>Other Background Documents - Equality Impact Assessment and Other Background documents available for inspection at:</b>		
Title of Background Paper(s)		Relevant Paragraph of the Access to Information Procedure Rules / Schedule 12A allowing document to be Exempt/Confidential (if applicable)
1.	None	

**BRIEFING PAPER**

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**SUBJECT:** ESTABLISHMENT OF A SOUTHAMPTON ENERGY SERVICES COMPANY (ESCo)  
**DATE:** 15 JUNE 2017  
**RECIPIENT:** OVERVIEW AND SCRUTINY MANAGEMENT COMMITTEE

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**THIS IS NOT A DECISION PAPER****SUMMARY:**

The purpose of the cabinet report is to seek approval to commence a procurement and contract negotiation process leading to the selection of a preferred bidder to set up an Energy Services Company (ESCo). This will enable Southampton City Council to provide a branded energy supply product using a procured third party licensed energy supplier.

- This will help the council deliver on key outcomes; helping people live safe, healthy, independent lives, in addition to children and young people getting a good start in life. The initiative has the potential to help tackle fuel poverty, alongside a range of other initiatives.
- Equally the proposal has the potential to support the council in developing a financially sustainable future cost effective energy supply within the southern region
- Providing a low risk income
- Developing a customer base
- Providing a platform to invest further capital in further energy efficiency and generation opportunities in future phases.

The intention is for the council to earn a sustainable income from the ESCo, with estimated net income of £47k by the end of year two, rising thereafter to an estimated annual net income of £237k by end of year five.

This income will cover the costs of delivering the ESCo and potentially enable re-investment in energy services in the future to further benefit the community, within Southampton and the wider region.

The ESCo will also enable the average resident to save between £100 and £200 on their annual energy bill, which equates to up to £2 million savings for customers by the end of year 1.

Estimated set up costs are £158k. Once set up the ESCo will be self-financing.

**BACKGROUND and BRIEFING DETAILS:**

1. The proposed ESCo will enable the council to earn a sustainable income whilst providing a positive service to the end customer. It's anticipated that a net income will be generated by end of year two. By year five net annual income is estimated at £237k (see revenue section) and minimum average annual aggregated savings for the customers to be £4 million.

# BRIEFING PAPER

2. The council wishes to enable fuel poor and vulnerable energy customers to be offered cost effective energy rates for the following reasons:
  - It's estimated that there are 10,000 households and 5,000 children living in fuel poverty within Southampton.
  - There are also a significant number of residents in the city that are living close to fuel poverty. This will include vulnerable children or adults we work with, SCC tenants and members of our staff.
  - Fuel poverty is linked to approximately 110 excess winter deaths every year within Southampton and major health problems associated with poorly heated homes.
  - The energy regulator, OFGEM, states that energy supply companies overcharge domestic and business energy consumers.
3. Greatest savings will be achieved by those customers that infrequently switch energy supplier or are on prepayment meters. These customers are likely to be on the highest tariffs. We aim to target this customer group.
4. The ESCo will be able capture some of the benefits locally for energy purchased within the city and beyond. It estimated that £190 million is spent annually on electricity and gas within the city of Southampton.

## PREFERRED OPTION

5. It is proposed the council undertakes a progressive phased approach to deliver an effective energy supply product that will deliver the income objectives of the council and benefits for customers. This report is proposing development of Phase 1 only, whilst ensuring that we agree terms with a procured licenced energy supplier that will enable future phases to be delivered.
  - Phase 1 objectives – to provide a branded energy supply product with a third party (White Label Product – see below) to provide a low risk income, tackle fuel poverty, supply cost effective energy to all, develop a customer base and provide certainty to invest capital in the future phases. Delivery within 6-9 months from cabinet approval.
  - Phase 2 - 4 objectives – supply and sell energy generated locally by the council and our partners, develop added value business opportunities to benefit the city and local area and, if Phase 1 provides sufficient customer numbers, to develop a business case to become a licensed energy supplier and secure an energy supply license. Within 2-6 years.
6. An energy white label is an unlicensed brand that has a contractual agreement with a licensed energy supplier to sell gas and/or electricity to consumers using the white label's brand.
7. It's proposed that Phase 1 delivers a white label energy supply product that has regional coverage under a trusted local brand. This would require the council to register the brand (yet to be decided upon) under a registered trademark; then have a brand, trademark and license agreement with the licensed energy provider to



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define obligations, roles and responsibilities and any other necessary requirements. The licensed energy supplier would be 'The Company' and the brand would sit as the 'Front End' of the company locally. All back office functions and legal obligations under the energy supply regulations would be the responsibility of The Company that SCC would contract with.

8. Phase 1 means procuring an existing licensed energy supplier under a 'white label plus' or similar agreement. There are a number of models capable of delivering our requirements and these will be investigated in more detail once approval has been given to take this proposal forward. Essentially under this arrangement, SCC would not hold an energy supply licence, but would instead work in partnership with an existing licensed supplier to offer gas and electricity to consumers using our own trusted EScO brand. Initially, all back office functions would be managed by the licensed supplier.
9. An energy white label product would require around 5,000 customers to be viable. The council would aim to sign up 10,000 customers in year 1. This would be undertaken by offering low tariffs, utilising low cost existing marketing routes, direct marketing, partnering with other social landlords and raising awareness through social and other media.
10. A partner will be procured to deliver a white label EScO with a contract term of at least 5 years, plus optional extension periods up to another 5 years.

## DETAIL

11. The recommended EScO arrangement can be delivered in a short timescale and offer lower cost energy tariffs to all Southampton / southern region residents whilst earning an income.
12. Income initially looks low but with increased customer numbers it can grow considerably, particularly when integrated with income earned now and in the future by the Energy Team.
13. This would be achieved by:
  - Setting up a white label locally branded energy supply company under an EScO;
  - Tapping into cheap or no cost marketing options;
  - Ensuring that the EScO's business activities are streamlined to avoid expensive bureaucracy;
  - Switching consumers to more competitive rates; and,
  - Recovering a financial rebate per supply point.

The EScO will provide other benefits including, but not limited to:

- Sustainable income for the council;
- Switching people from pre-payment meters to 'smart' pay-as-you-go alternatives;

# BRIEFING PAPER

- Possible incorporation of the council housing current and future heat supplies;
  - Providing a route to market for local renewable electricity and efficiency schemes;
  - Providing small to medium sized businesses with a competitive alternative to the national energy providers.
14. The contracted licensed supply company will be responsible for all customer accounts and energy market regulatory compliance; whereas, the council will be responsible for marketing and promotion. This includes using our trusted brand to promote the service to all residents in Southampton and beyond, both directly and via our partners.
  15. The target sign up of 10,000 customers in year 1 would provide a minimum aggregate customer cost saving of £1 million per annum.
  16. The council are in discussions with other southern region local authorities via our existing networks and via APSE Energy. It's proposed the ESCo product will be promoted regionally across other local authority areas, which will increase market share and therefore its positive role in the energy supply market.
  17. Discussions have been held with the following existing energy suppliers Ovo, Robin Hood Energy, Bristol Energy, Community Exchange, Utilita, Tempus Energy, Energy helpline and Engie.

## **RESOURCE/POLICY/FINANCIAL/LEGAL IMPLICATIONS:**

18. There is a requirement for further detailed assessment of the contractual content and service level agreements which will require officers, with external expert support, to conduct commercial negotiations along with the development of a full business case and legal and financial due diligence.
19. The estimated revenue costs for undertaking this detailed assessment and setting up a white label type ESCo in year one are approximately £158k, which includes officer time. Annual revenue costs thereafter would be significantly less but this requires further confirmation as part of the formal negotiation and setup of the ESCo.
20. It's proposed that the setup costs are paid from existing PUSH funding currently held to finance a Green Projects capital scheme in the Housing & Sustainability Portfolio. This money was approved to help alleviate fuel poverty and therefore aligns with the objectives of this proposal.
21. Income will be recovered from each customer supplied via the ESCo. An initial recovery rate has been used for income estimates. This figure will be agreed based on internal requirements, tariff assessment and the negotiation process with the licensed energy supplier. Any recovery rate will impact on the final price charged to the consumer; therefore, keeping the cost per energy supply as low as possible is of paramount importance.
22. Table 1 below shows estimated income SCC could achieve based on the expected customer numbers at 5 years. Income is dependent on recovery rates from the consumer tariff.

# BRIEFING PAPER

23.

Year	Number of customers	Net Income
1	10,000	Confidential – Identified in Appendix 1 of Cabinet report
2	15,000	£47,215
3	20,000	£84,819
4	30,000	£161,395
5	40,000	£237,943

Table 1 – Example income by customer numbers

## OPTIONS and TIMESCALES:

24. The decision is scheduled for 20 June 2017 following which, if approved, a procurement and contract negotiation process will commence leading to the selection of a preferred bidder to set up an Energy Services Company (ESCo).
25. Initial plans are to have a branded energy supply product able to go live in the marketplace by first quarter 2018.

## Appendices/Supporting Information:

None

## Further Information Available From:

**Name:** Jason Taylor, Energy Manager

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**E-mail:** [jason.taylor@southampton.gov.uk](mailto:jason.taylor@southampton.gov.uk)

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<b>DECISION-MAKER:</b>	OVERVIEW AND SCRUTINY MANAGEMENT COMMITTEE		
<b>SUBJECT:</b>	TRANSFORMATION PROGRAMME UPDATE		
<b>DATE OF DECISION:</b>	15 JUNE 2017		
<b>REPORT OF:</b>	CABINET MEMBER FOR TRANSFORMATION PROJECTS		
<b><u>CONTACT DETAILS</u></b>			
<b>AUTHOR:</b>	<b>Name:</b>	<b>Ian Crosby</b>	<b>Tel:</b> 023 8083 4146
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<b>STATEMENT OF CONFIDENTIALITY</b>			
None			
<b>BRIEF SUMMARY</b>			
This report provides the Overview and Scrutiny Management Committee (OSMC) with an update on the Transformation Programme as at the end of May 2017, including progress since the last update to OSMC in February 2017.			
<b>RECOMMENDATIONS:</b>			
	(i)	The Committee is requested to consider this report and note progress of the Transformation programme.	
<b>REASONS FOR REPORT RECOMMENDATIONS</b>			
1.	At the OSMC meeting in November 2013, the Chair requested that OSMC receives updates and reviews on the Transformation Programme at appropriate intervals. In response, it was agreed updates will be provided on a quarterly basis, commencing January 2014.		
<b>ALTERNATIVE OPTIONS CONSIDERED AND REJECTED</b>			
2.	Not applicable.		
<b>DETAIL (Including consultation carried out)</b>			
	<b>Background</b>		
3.	The main elements of the Transformation Programme have not changed since the last OSMC update in February 2017. While the formal transformation programme has ended, change initiatives continue to be managed, monitored and rolled out by the new Programme Management Office. The 'individual project update' sections below detail the current focus of each individual programme and provide an update from previous report. The current change initiatives are detailed below.		
	<b>Restructuring the Council - Operating Model</b>		
4.	Phase 1 and Phase 2 redesign and restrutures have been completed. The number and total cost of redundancies for the last two years are in the table		

	below. The costs include payments to Hampshire Pension Fund for early release of pension, and exclude settlement payments and payments made by schools.																														
	<table border="1"> <thead> <tr> <th>Year</th> <th>Number of Redundancies</th> <th>Total Cost of Redundancies £</th> </tr> </thead> <tbody> <tr> <td>2015-16</td> <td>74</td> <td>2,101,581</td> </tr> <tr> <td>2016-17</td> <td>135</td> <td>5,063,529</td> </tr> </tbody> </table>	Year	Number of Redundancies	Total Cost of Redundancies £	2015-16	74	2,101,581	2016-17	135	5,063,529																					
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5.	Phase 3 is currently being progressed and is being done in tranches. The first tranche comprised consultations on restructures in Transactional and Universal Services (T&US); Intelligence, Insight and Communications (I,I&C); Housing and Finance and Commercialisation (F&C). Formal staff consultation for 45 days commenced on 30 January 2017. The proposals covered 165.62 FTE, of which 8.32 are vacant posts and 10 were posts covered by agency staff. All restructures are in the final stages of completion with most internal interviews being completed. Roles that have not been filled following the internal processes including redeployment, are being recruited to through external advertisement.																														
6.	<p>To date, the following have been agreed:</p> <table border="1"> <thead> <tr> <th></th> <th>T&amp;US</th> <th>I&amp;C</th> <th>Housing</th> <th>F&amp;C</th> </tr> </thead> <tbody> <tr> <td>Retirement</td> <td>0</td> <td>0</td> <td>1</td> <td>0</td> </tr> <tr> <td>Redeployed</td> <td>0</td> <td>0</td> <td>1</td> <td>0</td> </tr> <tr> <td>Voluntary Redundancy</td> <td>3</td> <td>3</td> <td>0</td> <td>5</td> </tr> <tr> <td>Compulsory Redundancy</td> <td>3</td> <td>1</td> <td>4</td> <td>13</td> </tr> <tr> <td>Resignation</td> <td>1</td> <td>4</td> <td>1</td> <td>1</td> </tr> </tbody> </table>		T&US	I&C	Housing	F&C	Retirement	0	0	1	0	Redeployed	0	0	1	0	Voluntary Redundancy	3	3	0	5	Compulsory Redundancy	3	1	4	13	Resignation	1	4	1	1
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7.	<p>The proposals will result in a reduction in headcount of changes and qualitative benefits including:</p> <ul style="list-style-type: none"> <li>• Finance - A better focus on business partnering to support services and the council's commercialisation ambitions</li> <li>• IIC - An improvement in delivery against the priority outcomes, income generation and a greater focus on customers, customer experiences and customer insight.</li> <li>• TUS – A more streamlined and joined up regulatory service, a more commercial and customer focus for bereavement and registration services and the integration and strengthening of management and supervision in the waste and street cleansing services.</li> </ul>																														
8.	An Organisational Design Board has been established to consider and agree all Phase 3 proposals against an agreed set of design principles. Proposals currently being developed for the next tranche of staff consultation relate to Children and Families; Growth (Capital Assets and Infrastructure; Planning and Development); Transactional and Universal Services (Parks and Open Spaces) and digital transformation in Housing.																														

	<b>Service Excellence</b>
9.	<p>This continues to deliver to plan with Champion Support sessions having been rolled out. The current cohort of staff who have been trained in Service Excellence report that the methodology is helping them be more productive, collaborative and better able to identify and resolve problems quickly. In parallel, EG software was introduced in Business Support (as part of the Digital programme). This enables staff to collect real time data about activities which have the potential to replace/complement the data collected manually as part of Service Excellence. Discussions are underway to identify how the EG data can be integrated with the Service Excellence system. The Council Management Team use their Information Centre (whiteboard) to highlight key issues including good news items and key performance improvement targets (Looked After Children, Direct Payments, Monthly Operational Performance). Other teams who have expressed an interest in using Service Excellence are the Programme Management Office, Communications and HR. It shows that the Service Excellence methodology is starting to build interest outside of the Phase 1 cohort.</p>
	<b>Digital Transformation</b>
10.	<p>The last update provided initial evidence on the improvements the digital solutions were making in line with agreed metrics. The digital journeys which have gone live since the last update include:</p> <ul style="list-style-type: none"> <li>• Register a food business</li> <li>• Buy a memorial</li> <li>• New ways of raising purchase orders</li> <li>• Apply for HMO licence</li> <li>• Renew a residents parking permit</li> <li>• New way to book translators and interpreters.</li> <li>• Embedding of EG workflow tool.</li> </ul>
11.	<p>Development work is currently underway for later releases of digital journeys including pest control appointments, Housing transformation and changes within Finance Operations. Managers are continuing to support staff to embed the new ways of working with additional training where needed. Ongoing feedback is being reviewed and appropriate actions taken.</p>
	<b>Procurement Savings Initiatives</b>
12.	<p>New governance arrangements have been set up which include a revised Programme Board, chaired by the Chief Operations Officer. A 2 year saving plan for 2017/18 and 2018/19 is being finalised. 13 of the 49 projects from Wave 1 of the procurement programme have been completed and a further 12 are due to be completed shortly. The rest are work in progress and brought forward into FY 2017/18. Given the timing of the implementation of some of the Wave 1 procurement initiatives, the 2016/17 in year benefits have been lower than expected under the reset contract arrangements with Capita and the Council has therefore called upon the contractual guarantee for this particular financial year. Savings plans for the next two years are being finalised and new governance arrangements have been set up which include a revised Programme Board, chaired by the Chief Operations Officer.</p>

	<b>Hays Update</b>
13.	Southampton City Council entered into a contractual arrangement with Hays Specialist Recruiting for Hays to supply all Temporary and Agency Workers (TAW) and permanent recruitment services to the council. The contract commencement date was 5 September 2016, for a period of 3 years. Client management of the Hays contract was transferred to the Associate Director, HR Operations in January 2017.
14.	<p>Management information is supplied by Hays on a monthly basis and this is monitored by the Associate Director, HR Operations and reported to the Transformation and Improvement Board on a regular basis. The focus for Hays has been to substantially drive down the temporary staffing costs in line with the council priorities and this is monitored on a monthly basis. As anticipated with the introduction of a new contract, initial teething problems were identified and these were primarily:</p> <ul style="list-style-type: none"> <li>• Refusal of second tier suppliers to sign up to the Hays contract</li> <li>• Initial difficulty in filling certain posts due to demand being greater than expected</li> <li>• Managers defaulting to known suppliers</li> </ul> <p>These issues were addressed jointly by the council and Hays and have now been resolved.</p>
15.	<p>Following a full review of the contract it was proposed that an in-house provision for permanent recruitment be considered for the following reasons:</p> <ul style="list-style-type: none"> <li>• Hays to focus on provision of Temporary and Agency Workers and council priority to drive down temporary staffing costs</li> <li>• The recruitment volumes of permanent staff were higher than anticipated which would lead to an additional cost within the terms of the contract</li> <li>• The numerous hand-offs between Hays, SCC and Capita resulted in an inefficient and lengthy process</li> <li>• An in-house team would provide a more cost effective service.</li> </ul>
16.	Following discussions with the Leader, and an update at the Transformation and Improvement Board, the Council Management Team approved the establishment of an in-house recruitment team which will be effective from 1 July 2017. The recruitment team will provide a comprehensive service and additional support for managers undertaking the recruitment process.
17.	HR Policies and Procedures – Project complete
18.	Service Cost Recovery - This programme has moved to 'business as usual' implementation with the PMO tracking the delivery of agreed benefits. Home to School Transport will now be incorporated into a wider Strategic Transport Review.
	<b>Adult Care Package Review</b>
19.	An Adult Social Care Transformation Board has been established to oversee the delivery of four core work streams which will be underpinned by both an area of work for 'Information, Data & Finance' as well as support from an area of work 'building community capacity' which is being led by the Integrated Commissioning Unit (ICU):



	<ul style="list-style-type: none"> <li>• Workforce Development</li> <li>• Direct Payments &amp; Support Planning</li> <li>• Re-shaping provider services</li> <li>• Customer journeys and pathways.</li> </ul>
20.	The 'Southampton City Council Certificate in Adult Social Work Practice' was launched in April 2017. This council led mandatory learning and development programme for social work practitioners and selected multi-agency partners supports delivery of a new 'strengths-based' model of practice. This is to ensure people are supported to maintain their independence with the help of their families, communities, care technology, extra care housing and direct payments, wherever possible. This leads to the best outcomes in the most cost effective way.
	<b>Children's and Families Transformation</b>
21.	The Children and Families Transformation Programme is made up of three core projects and they are interlinked, the update is a summary covering all 3 projects: <ul style="list-style-type: none"> <li>• Reducing Demand and Cost</li> <li>• A Permanent and Productive Workforce</li> <li>• System Reshaping</li> </ul>
22.	The Children in Need numbers have been re-profiled to account for 'step down' to reach a 500 case reduction by August 2017. The Looked After Children numbers are currently at 537 against 600 in December 2016, showing a significant reduction. This trend is expected to continue – a profile of LAC financial savings is currently being worked upon and will be completed by end of June 2017.
23.	Staffing reductions are still focussing on fewer agency staff than at the beginning of the year. Permanent recruitment is steady but slow and a working group has been set up to develop a retention evaluation and offer. There continues to be on going work in MASH around managing demand and this has seen an overall reduction in referrals to social care.
24.	The development of an Edge of Care team is ongoing and the aim is to commence the service by September 2017. Originally the service was to be run and part funded through a social impact bond and topped up from the National Lottery. Therefore the proposal being worked on is to design and develop an in house team. The review of short break service is underway and will require further legal analysis and wider consultation.
	<b>Transaction and Universal Services – Proposals for a Local Authority Trading Company (LATCo)</b>
25.	Further due diligence on the implementation of the LATCo programme has been carried out since the last OSMC report and the launch of an initial public consultation has had to be delayed to mid-June because of the announcement of the general election. This has caused a delay in the start of the procurement process (which cannot proceed before completion of the consultation process and a review of the results by Cabinet) and this is now scheduled to commence in early August, with a short-listing of bidders

	(referred to as the Selection Questionnaire Stage) completed 6 weeks after. This will be immediately followed by the first stage of competitive dialogue (known as Invitation to Submit Outline Solutions – ISOS) which is estimated for completion by the end of the calendar year. A report to Cabinet to consider the merits arising from the procurement is due to be presented for discussion in early January 2018, following which a detailed 12 week public consultation will need to be carried out in parallel with the completion of the procurement process should the outcome of the ISOS stage prove beneficial and acceptable to Cabinet. Mobilisation of the LATCo will follow thereafter, focusing on both the establishment of the LATCo company itself, as well as the gradual transfer of affected services and members of staff.
	<b>Other Activities</b>
26.	Communications and Engagement - The PMO Communication and Engagement Officer is now part of the team that leads on staff engagement and internal communications. This role continues to work closely with the PMO on key projects and the current focus is supporting the digital transformation programme in order to ensure that roll out has longevity and buy in. Continued support is being given to the Employee Account and Service Excellence projects.
27.	Student Project Managers - Work is underway with Southampton Solent University and their MSc Project Management Course Leader to provide opportunities for students on the MSc course. Many of their students would bring excellent prior experience and are looking to put their academic training into practice in a 'real-world environment'. To date placements have been provided for 3 students, for one day a week each. They have helped the Programme and Projects Managers in the PMO with additional project management support while gaining valuable experience. A feedback session has been held at the end of the placements to inform planning for future placements starting from next academic year.
	<b>Programme Management Office</b>
28.	As agreed, a Programme Management Office (previously known as the Programme Delivery Office) has been established to ensure major initiatives are defined and aligned to the Council's strategic priorities and outcomes and that strategic programmes and project initiatives are delivered. This replaced the Transformation Team from April 2017 and the PMO is within the Strategy Hub, reporting to the Service Director, Finance and Commercialisation. Since the last update 2 Programme Managers have started, leading the work on the Children and Families Transformation programme and the digital transformation programme. Further recruitment of two Project Managers is currently underway.
	<b>Looking Forward</b>
29.	The going focus continues to be on: <ul style="list-style-type: none"> <li>• Delivery of customer journeys in agreed as part of the Digital Transformation programme</li> <li>• Delivery of Procurement Initiatives with Capita</li> <li>• Support to services with the design and rollout of the Phase 3 of the</li> </ul>

	<p>Operating Model</p> <ul style="list-style-type: none"> <li>• Development of budget initiatives into new Programmes and Projects to deliver the remaining savings target to 2020</li> <li>• Progressing proposals for a LATCo</li> <li>• Implementation of industry standards, controls and methodologies to introduce more robust programme governance and transition Transformation into BAU.</li> </ul>
30.	<p>The overall political and officer oversight of the Transformation Programme remains unchanged with:</p> <ul style="list-style-type: none"> <li>• Regular Cabinet Member Briefings</li> <li>• Monthly Transformation and Improvement Board meetings, with the membership extended to all members of the council's Senior Leadersip Team.</li> <li>• Escalation of issues to Cabinet and Council as and when required</li> <li>• Regular reports to the Overview and Scrutiny Management Committee.</li> </ul>
<b>RESOURCE IMPLICATIONS</b>	
<b><u>Capital/Revenue</u></b>	
31.	Revenue funding has been identified to create an ongoing revenue budget from April 2017 onwards for the Programme Management Office.
<b><u>Property/Other</u></b>	
32.	No implications at this stage.
<b>LEGAL IMPLICATIONS</b>	
<b><u>Statutory power to undertake proposals in the report:</u></b>	
33.	The duty to undertake overview and scrutiny is set out in Part 1A Section 9 of the Local Government Act 2000.
<b><u>Other Legal Implications:</u></b>	
34.	None
<b>RISK MANAGEMENT IMPLICATIONS</b>	
35.	None
<b>POLICY FRAMEWORK IMPLICATIONS</b>	
36.	None
<b>KEY DECISION?</b>	No
<b>WARDS/COMMUNITIES AFFECTED:</b>	None directly as a result of this report
<b><u>SUPPORTING DOCUMENTATION</u></b>	
<b>Appendices</b>	
1.	None
<b>Documents In Members' Rooms</b>	

1.	None
<b>Equality Impact Assessment</b>	
Do the implications/subject of the report require an Equality Impact Assessment (EIA) to be carried out.	ESIAs have been completed for Transformation projects where appropriate. The need to produce ESIAs will be reviewed for each new project as it develops.
<b>Privacy Impact Assessment</b>	
Do the implications/subject of the report require a Privacy Impact Assessment (PIA) to be carried out.	PIAs have been completed for Transformation projects where appropriate. PIA's will be reviewed for each new project as it develops.
<b>Other Background Documents</b>	
<b>Equality Impact Assessment and Other Background documents available for inspection at:</b>	
Title of Background Paper(s)	Relevant Paragraph of the Access to Information Procedure Rules / Schedule 12A allowing document to be Exempt/Confidential (if applicable)
1.	None

<b>DECISION-MAKER:</b>	OVERVIEW AND SCRUTINY MANAGEMENT COMMITTEE		
<b>SUBJECT:</b>	ALCOHOL AND DRUGS STRATEGIES 2017/2020		
<b>DATE OF DECISION:</b>	15 JUNE 2017		
<b>REPORT OF:</b>	CHAIRS OF THE HEALTH AND WELLBEING BOARD AND THE SAFE CITY PARTNERSHIP.		
<b><u>CONTACT DETAILS</u></b>			
<b>AUTHOR:</b>	<b>Name:</b>	<b>Charlotte Matthews</b>	<b>Tel:</b> 023 8083 3794
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<b>Director</b>	<b>Name:</b>	<b>Jason Horsley</b>	<b>Tel:</b> 023 8083 2028
	<b>E-mail:</b>	<b>Jason.Horsley@southampton.gov.uk</b>	
<b>STATEMENT OF CONFIDENTIALITY</b>			
None			
<b>BRIEF SUMMARY</b>			
<p>The purpose of this paper is to update the Overview and Scrutiny Management Committee (OSMC) on the progress made on the Alcohol and Drugs Strategies (Appendix 1 and 2).</p> <p>The OSMC referenced the developing alcohol strategy in a community safety discussion in December 2016. The strategy was approved by the Health and Wellbeing Board in March 2017.</p> <p>The OSMC recommended in August 2016 that ‘through the Safe City Partnership, a drugs strategy, which is fully supported across all relevant agencies, is developed to reduce the threat, harm and risk caused by drugs’. The strategy has been developed and is being presented to the Safe City Partnership for approval on 9<sup>th</sup> June 2017.</p>			
<b>RECOMMENDATIONS:</b>			
	(i)	That the Committee notes the progress made in implementing the Southampton Alcohol Strategy, 2017-20.	
	(ii)	That the Committee notes the progress made in agreeing the draft Southampton Drugs Strategy, 2017-20, to date and proposals for implementation.	
<b>REASONS FOR REPORT RECOMMENDATIONS</b>			
1.	To enable the Committee to effectively scrutinise progress against the Committee’s previous recommendations.		
<b>ALTERNATIVE OPTIONS CONSIDERED AND REJECTED</b>			
2.	None.		
<b>DETAIL (Including consultation carried out)</b>			
3.	The <i>Alcohol Strategy 2017-20</i> was developed in 2016 and approved by the Health and Wellbeing Board in March 2017.		
4.	The strategy sets out how partners across the city will work together. The strategy supports the outcomes of the Health and Wellbeing Strategy 2017-		

	2025, and the Safe City Strategy 2014-2017. It has been developed as an easy to read, high level document, which focuses on key priorities and actions.
5.	The aim of the strategy is for Southampton to be a safe, healthy and vibrant city where people who choose to drink alcohol do so safely.
6.	This aim addresses the Health and Wellbeing Board's concern about the impact of alcohol on health, inequalities and violence. It also recognises that the responsible sale and consumption of alcohol can contribute to a vibrant culture and night time economy where communities and business thrive.
7.	<p>The strategy was based on a detailed review of data and widespread engagement with stakeholders. A workshop was held with key partners from health, police, community safety, youth offending, substance misuse services and intelligence, including:</p> <ul style="list-style-type: none"> <li>• Hampshire Constabulary</li> <li>• Southampton Clinical Commissioning Group</li> <li>• Solent NHS</li> <li>• Wessex Academic Health Science Network</li> <li>• Healthwatch</li> <li>• Society of St James</li> <li>• Street Pastors</li> <li>• YMCA</li> <li>• No Limits</li> <li>• Southampton City Council (Licensing, Commissioning, Public Health, Community Safety, Children's Safeguarding, Communications, Data Intelligence)</li> </ul> <p>The strategy working group also engaged with on and off-licenced premises owners and service users in treatment.</p>
8.	<p>The strategy has three key priorities: Safe, Healthy and Vibrant.</p> <ul style="list-style-type: none"> <li>• Safe - reducing the impact on community and individual safety from antisocial behaviour, violence and crime. This priority will be led by the Safe City Partnership.</li> <li>• Healthy - raising awareness of the risks of harmful drinking and helping people with alcohol problems. This priority will be led by the Health &amp; Wellbeing Board</li> <li>• Vibrant - alcohol consumption as part of the night-time economy and the regulated environment. This priority will be led by Southampton City Council.</li> </ul>
9.	<p>The detailed governance arrangements for implementing the strategy are being developed. The likely approach is that the police will lead the "Safe" workstream, public health will lead the "Healthy" workstream and licencing will lead the "Vibrant" workstream. Each will work with a range of agencies. For example, licencing already chair a night-time economy group of local bars, the ambulance service, the police, community safety and street pastors. Theme leads are being confirmed and will form a small steering group to provide annual assurance to the Health and Wellbeing Board. The approach will be agreed in June 2017.</p>

10.	The <i>Drugs Strategy for 2017-20</i> is in development. It is going to the Safe City Partnership on 9 <sup>th</sup> June 2017 for approval. It will subsequently go to the Health & Wellbeing Board for information.
11.	The strategy has been led by Hampshire Constabulary, working closely with a range of stakeholders. The strategy is based on a detailed review of health and crime data and extensive stakeholder engagement.
12.	This engagement with stakeholders and partners included two multi-agency workshops. The workshops were attended by approximately 20 people from agencies including: <ul style="list-style-type: none"> <li>• Hampshire Constabulary</li> <li>• Southampton City Council departments (Public Health, Integrated Commissioning Unit, Community Safety, Housing)</li> <li>• Crown Prosecution Service</li> <li>• Youth Offending Service</li> <li>• Society of St James</li> <li>• Southampton Independent Advisory Group</li> </ul>
13.	A service user survey is underway and will inform the implementation of the strategy.
14.	The engagement with stakeholders identified much good work already in place in the city and real opportunities to deliver even better services by working more collaboratively.
15.	The proposed strategy has 3 priorities: <ul style="list-style-type: none"> <li>• Engagement and raising awareness</li> <li>• Prevention and treatment</li> <li>• Crime disruption and antisocial behaviour</li> </ul>
16.	The strategy will be presented to the Safe City Partnership together with a proposal for how the implementation will be led. Specifically that Public Health will lead the first two priorities which will be overseen through a new strategy implementation group. It will meet for the first time in early September and agree the terms of reference and the detailed work programme.
17.	The Police will lead the third priority, “crime disruption and antisocial behaviour” using existing forums: Tactical Planning Meeting plus (TPM+); Operation Fortify, for people vulnerable to being exploited by drug dealers; and Operation Heavy, which targets drug dealers.
18.	The overall strategy will continue to be led by the police. Priority leads will work closely together.
19.	The strategy will be presented to the Safe City Partnership with a proposal to assure the Partnership of progress annually. Assurance is likely to be scheduled as part of the Safe City needs assessment in November each year.
20.	The governance arrangements for both the drugs and alcohol strategies are flexible. The drugs strategy is overseen by the Safe City Partnership, but information will also be shared with the Health and Wellbeing Board. The alcohol strategy is overseen by the Health and Wellbeing Board, but information will also be shared with the Safe City Partnership.

21.	Agencies across Southampton are continuing to deliver drugs and alcohol services throughout this time. Action is ongoing while implementation of the strategies begins in earnest over the summer.
<b>RESOURCE IMPLICATIONS</b>	
<b><u>Capital/Revenue</u></b>	
22.	The recommendations are based within existing work programmes. As such they are not considered likely to initially present any additional financial commitments.
<b><u>Property/Other</u></b>	
23.	None.
<b>LEGAL IMPLICATIONS</b>	
<b><u>Statutory power to undertake proposals in the report:</u></b>	
24.	None
<b><u>Other Legal Implications:</u></b>	
25.	None
<b>RISK MANAGEMENT IMPLICATIONS</b>	
26.	None
<b>POLICY FRAMEWORK IMPLICATIONS</b>	
27.	The outcome of the scrutiny review will contribute to the following priority within the Southampton City Council Strategy 2016-2020: <ul style="list-style-type: none"> <li>• People in Southampton live safe, healthy, independent lives</li> </ul>
<b>KEY DECISION</b>	No
<b>WARDS/COMMUNITIES AFFECTED:</b>	All
<b><u>SUPPORTING DOCUMENTATION</u></b>	
<b>Appendices</b>	
1.	Southampton Alcohol Strategy, 2017-20
2.	Southampton Drugs Strategy – draft, 2017-20
<b>Documents In Members' Rooms</b>	
1.	None
<b>Equality Impact Assessment</b>	
Do the implications/subject of the report require an Equality and Safety Impact Assessments (ESIA) to be carried out.	No
<b>Privacy Impact Assessment</b>	
Do the implications/subject of the report require a Privacy Impact Assessment (PIA) to be carried out.	No
<b>Other Background Documents:</b>	
Title of Background Paper(s)	Relevant Paragraph of the Access to Information Procedure Rules / Schedule 12A allowing document



	to be Exempt/Confidential (if applicable)
1.	None

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# Southampton - Alcohol Strategy

Healthy Southampton

A safe, healthy and vibrant city where people who choose to drink alcohol do so safely and responsibly

NEW GUIDELINES FROM THE CHIEF MEDICAL OFFICER (CMO) STATE THAT THERE IS NO 'SAFE' LEVEL OF DRINKING BUT BOTH MEN AND WOMEN ARE ADVISED TO NOT REGULARLY DRINK MORE THAN 14 UNITS A WEEK TO KEEP HEALTH RISKS LOW.



IF YOU ARE PREGNANT OR PLANNING A PREGNANCY, THE SAFEST APPROACH IS NOT TO DRINK ALCOHOL AT ALL, TO KEEP RISKS TO YOUR BABY TO A MINIMUM.

Southampton's Health and Wellbeing Board and Safe City Partnership are committed to reducing the harm caused by alcohol in Southampton. This strategy sets out how members of these Partnerships will work together to do this.

- The strategy recognises that alcohol plays an important role in many people's social lives and can contribute positively to the economy and culture of the city;

- There are 342 licenced premises (off and on) in Southampton;

- 7 million visitors come to the city each year, many of whom enjoy Southampton's vibrant social offer and night time economy.

**National alcohol related costs:**

- **£7 billion** lost productivity through unemployment and sickness
- **£3.5 billion** cost to NHS
- **£1 billion** cost of alcohol related crime

However, alcohol is a causal factor in more than 60 medical conditions and there are there are health risks associated with drinking too much, and strong links between alcohol, domestic abuse, antisocial behaviour, crime and disorder.

## Our Priorities

## Why this is important

<p><b>SAFE</b> Reduce alcohol-related crime, disorder and violence in the city. <i>Lead: Safe City Partnership</i></p>	<ul style="list-style-type: none"> <li>Risky drinking behaviours e.g. pre-loading and binge drinking can affect an individual's ability to keep themselves and others safe.</li> <li>The effects of alcohol can reduce inhibitions, leaving people vulnerable to becoming either a victim or perpetrator of antisocial behaviour, violence, drink driving offences and other crime.</li> <li>Many people who come in to contact with the Criminal Justice System drink alcohol at harmful levels.</li> <li>We want to promote personal responsibility and a culture where alcohol is used safely, and enjoyed by those who choose to drink.</li> </ul>
<p><b>HEALTHY</b> Raise awareness of and reduce the short and long-term harmful effects of alcohol on health. <i>Lead: Health and Wellbeing Board</i></p>	<ul style="list-style-type: none"> <li>Alcohol is a risk factor for a number of shorter and longer term mental and physical health problems.</li> <li>Raising the level of understanding about health risks associated with alcohol will enable people to make informed choices about how much they drink.</li> <li>We want to ensure that effective support is available to those drinking at harmful levels, or at risk of doing so, in order to support them to prevent, reduce or stop their drinking, and improve their quality and longevity of life.</li> </ul>
<p><b>VIBRANT</b> Develop a vibrant city with a responsible culture towards alcohol and a diverse and welcoming night time economy. <i>Lead: Southampton City Council</i></p>	<ul style="list-style-type: none"> <li>Responsible drinking can contribute towards a successful city where businesses and communities thrive.</li> <li>Southampton City Council wants to use their licensing and legislative responsibilities to help Southampton to remain a vibrant social and culture destination with a safe and welcoming night time economy where people who choose to drink do so safely and responsibly.</li> </ul>

## Alcohol harm - key facts

<p><b>58%</b> 58% of adults report drinking alcohol in the previous week (1) and 15% of young people aged 15 in Southampton have been drunk in the last 4 weeks (2).</p>	<p><b>1 in 5</b> Drinking is strongly related to income; 1 in 5 high earners drink alcohol on at least 5 days a week. People in the 50-64 age group spend most.</p>	<p><b>2,100</b> In Southampton over 2,100 offences were recorded by the Police as being affected by alcohol in 2015/16.</p>
<p><b>25%</b> Alcohol contributed to domestic violence in 25% of all domestic abuse offences in in Southampton 2014/15 (3).</p>	<p><b>53%</b> Alcohol misuse is a recognised need for 53% of the National Probation Service's supervised offenders and 40% of Community Rehabilitation Company's supervised offenders in 2015/16.</p>	<p><b>30,000</b> An estimated 30,000 Southampton residents drink alcohol at levels that increase their risk of physical and mental harm, with a further 10,000 drinking at levels that place them at significantly higher risk of long term disease.</p>
<p>Hospital admission rates for alcohol are high in Southampton – 1060 adults were admitted in 2014/15 and 112 under 18s 2012-15.</p>	<p>Foetal Alcohol Syndrome is a growing, and it is likely that the numbers of women drinking alcohol, and particularly those drinking harmful amounts of alcohol during pregnancy is underestimated.</p>	<p><b>80</b> 80 people in Southampton died from alcohol specific conditions between 2012/14 – a rate similar to the national average.</p>
<p><b>100%+</b> Over 10% of Southampton General Emergency Department workload is generated by alcohol related harm.</p>		

(1) Peoples Panel Poll May 2016 (2) What About YOUth Survey 2014/15 (3) 2015/16 data not available at time of print.

## What local people say

Information about what local people think about alcohol is available from the Southampton City Survey, Southampton Community Safety Survey and the People's Panel.



The Alcohol Strategy forms part of a collection of strategies across Southampton's partnerships that address health and wellbeing, and community safety in the city.



\*Some strategies are currently in development

	Outcome	What we are going to do	How we will measure success
 <p><b>SAFE</b></p>	Southampton has reduced levels of alcohol related antisocial behaviour.	<ul style="list-style-type: none"> <li>Promote and encourage collaboration between those involved in the sale of alcohol and management of the night time economy in the city to ensure that people can enjoy a safe night out without fear of becoming a victim of alcohol-related crime or disorder.</li> <li>Trading Standards and Licencing to work with partners to disrupt the supply of high strength beers and ciders to vulnerable and street drinkers below the price of (duty +VAT) by active and robust enforcement of licence conditions.</li> </ul>	<ul style="list-style-type: none"> <li>All crime affected by alcohol, per 1,000 population</li> <li>Violent crime affected by alcohol, per 1,000 population</li> <li>Violent crime affected by alcohol and with domestic flag applied, per 1,000 population</li> <li>Serious sexual offences, per 1,000 population</li> <li>Number with Alcohol Treatment Requirements successfully completing treatment</li> </ul>
	Southampton is a city with reduced levels of alcohol related violence and abuse.	<ul style="list-style-type: none"> <li>Work with partners through the Multi-Agency Domestic and Sexual Violence Group to address levels of violence and abuse related to alcohol.</li> <li>Work with all stakeholders to ensure that there are clear pathways between domestic and sexual abuse services and alcohol services, and staff are able to identify those at risk, deliver advice and refer people for further support.</li> <li>Establish effective processes for partners to analyse and share health and crime data to better understand alcohol related violence and to inform local action.</li> </ul>	
	Support is available for people in Southampton who come into contact with the Criminal Justice System as a result of their drinking.	<ul style="list-style-type: none"> <li>Increase collaboration between Probation Services and alcohol support services to make best use of Alcohol Treatment Requirements (ATR) and ensure that those who need support to reduce their drinking are able to access services in a timely way.</li> </ul>	
 <p><b>HEALTHY</b></p>	People in Southampton are aware of and understand the health risks associated with drinking too much alcohol.	<ul style="list-style-type: none"> <li>Develop and deliver campaigns and online resources to raise awareness of health risks associated with drinking alcohol, including making best use of national campaigns.</li> <li>Work with schools, colleges and universities in Southampton to ensure health related alcohol harm messages are available to young people in the city.</li> </ul>	<ul style="list-style-type: none"> <li>Alcohol-specific hospital admissions – adults and under 18's</li> <li>Alcohol-related hospital admissions - all ages</li> <li>Alcohol-specific mortality (all ages)</li> <li>Alcohol related mortality (all ages)</li> <li>Mortality from chronic liver disease</li> <li>Months of life lost due to alcohol</li> <li>Prevalence of increasing and higher risk drinking in adults</li> <li>Number of adults in alcohol treatment and number of successful completions</li> </ul>
	There is widespread and consistent delivery of brief interventions in health and care services to identify those drinking at higher risk levels and provide advice.	<ul style="list-style-type: none"> <li>Expand the Making Every Contact Count programme across the city to ensure that front line staff are able to deliver evidence based messages about the health risks associated with drinking alcohol and strategies for reducing intake.</li> <li>Improve identification of individuals drinking at higher risk levels by ensuring appropriate staff across all partner agencies including local businesses are trained to deliver Alcohol Identification and Brief Advice interventions.</li> </ul>	
	High quality well-co-ordinated treatment services are accessible to those drinking at harmful levels and those with alcohol dependence to support them to stop or reduce their drinking.	<ul style="list-style-type: none"> <li>Design, commission and deliver evidence based alcohol services to meet the needs of the local population, working across community, hospital and criminal justice settings.</li> <li>Seek to include alcohol service users of all ages, carers and people in recovery in local planning, commissioning and service redesign.</li> </ul>	
Services are targeted to support vulnerable people and reduce health inequalities linked to alcohol consumption.	<ul style="list-style-type: none"> <li>Work with organisations and partnerships in the city to increase public and professional understanding of the extent, and impact, of alcohol misuse on vulnerable groups and ensure that local services respond to this.</li> <li>Design, commission and deliver early help and prevention interventions to reduce the negative impact of parental alcohol misuse on children (including unborn children) and address hidden harms.</li> <li>Work with partners to ensure that appropriate services and pathways are in place for those with co-existing substance misuse and mental health problems.</li> </ul>		
 <p><b>VIBRANT</b></p>	Southampton is a vibrant social and cultural destination with a responsible alcohol culture.	<ul style="list-style-type: none"> <li>Work with planners and local businesses to promote a diverse mix of licensed and alcohol free venues in the city that meet residents' and visitors' social and cultural needs, whilst minimising potential disturbance to nearby residential areas.</li> <li>Work with local businesses to encourage responsible promotion and supply of alcohol at off licences and venues in the city.</li> </ul>	<ul style="list-style-type: none"> <li>Number of licensed premises in the city including those in CIP areas</li> <li>Number of establishments signed up to the Best Bar None scheme</li> <li>Perceived extent of antisocial behaviour issues in Southampton</li> <li>Number of license breaches and license reviews</li> <li>Number of tested premises selling alcohol to those who are under age</li> <li>Satisfaction with the local area as a place to live</li> <li>Feelings of safety in the local area</li> </ul>
	Southampton is a city with safe supply and control of alcohol sales.	<ul style="list-style-type: none"> <li>Regularly monitor and review the Statement of Licensing Policy including the use of Cumulative Impact Policies (CIP) in the city to ensure effective promotion of the four key licensing objectives: Prevention of crime and disorder; Public safety; Prevention of public nuisance; Protection of children from harm.</li> <li>Develop the role of partners within the Licensing Action Group to ensure decisions taken about the sale of alcohol and the management of the night time economy are based on reliable data and evidence, and ensure responsibilities in the co-ordination of responses are clear.</li> <li>Work with businesses to prevent underage sales of alcohol in the city and take robust action against offending premises.</li> <li>Reduce street drinking through the implementation of education, outreach and enforcement initiatives.</li> <li>Trading Standards to work with partners to deliver an intelligence led programme of enforcement initiatives targeting the supply of alcohol to persons under 18, the supply of high strength beers below the price of (duty + VAT), retail supply of alcohol where invoices identifying wholesale supplier are not available and other unlawful activity on licensed premises.</li> </ul>	
	Southampton is a city with a welcoming Night Time Economy environment and premises are effectively managed.	<ul style="list-style-type: none"> <li>Work with licensed premises to increase responsibility taken by businesses. To include continued development of the Best Bar None scheme to encourage responsible management and operation of alcohol licensed premises and development of business-led action against individuals who have caused problems in the evening and night time economy.</li> <li>Regularly review the Late Night Levy (LNL) through the LNL Board to ensure that the fund is effectively allocated to reduce the harm caused by alcohol in the night time economy and keep public areas attractive.</li> </ul>	

**DRAFT – Southampton Drugs Strategy 2017-2020**

**Our Vision: Southampton is a city where people work together to make individuals and communities safer and more resilient, by using an evidence based approach to reduce the harm caused by illicit drugs.**

Southampton is committed to reducing the harm caused by illicit drugs. This strategy sets out how the Safe City Partnership and Health and Wellbeing Board will achieve this. The focus of this strategy is on illegal drugs, including psychoactive substances which are illegal to produce or supply but not illegal to possess. The (mis)use of legal or prescribed drugs is beyond the scope of this strategy.

People who use drugs are at risk of a wide range of different health problems, including lung, liver and heart disease. People who inject drugs are also at risk of blood borne viruses. There is also a strong association between mental health problems and substance misuse. Nationally, the number of drug related deaths is the highest ever recorded, and individuals who are not engaged with treatment services are at increased risk. Drug treatment saves an estimated £960m to the public, businesses, criminal justice system and the NHS.

There are strong links between drugs, antisocial behaviour, crime and disorder. Vulnerable people are at risk of being exploited or forced to run drugs, and are subjected to crimes committed against them where drug activities exist. Younger people who misuse drugs are at risk of school exclusions and safeguarding is often an issue. Risk factors for drug misuse in younger people include: not being in education, employment or training, parental drug use, domestic abuse, sexual exploitation and contact with the youth justice system.

There is a strong association between homelessness and drug use, as well as a link with street begging. A lot of people who beg do so in order to buy drugs. People who use drugs in public places are at increased risk of physical harm and cause community safety concerns and drug litter.

Savings are being made to substance misuse services across the country. This strategy sets out our approach to deliver services more efficiently while continuing to mitigate the harms associated with illicit drugs within this financial context.

The focus and challenges identified are to:

- Restrict the supply of drugs.
- Reduce the levels of violent crime and antisocial behaviour associated with drugs.
- Promote a culture where people can talk about drug-related concerns and know where to get help.
- Engage more people with substance misuse services and provide targeted treatment.
- Promote targeted treatment services for those who need help.
- Prevent those using illicit drugs for the first time and of those relapsing.

**Illicit drug use in Southampton - key facts and figures:**

- 1 in 12 (8.4%) adults aged 16 to 59 in England and Wales took an illicit drug in 2015/16. This equates to around 17,000 people in Southampton
- An estimated 1,649 people in Southampton use opiates and/or crack cocaine and 636 people inject drugs. Local prevalence rates are slightly higher than those estimated nationally but not significantly so
- The number of drug-related deaths in adults in Southampton is increasing, in line with a national trend. Nationally this is partly due to heroin users growing older with underlying poor health.
- Police drug recorded offences per 1,000 population in Southampton (2.9) are higher than the average in England (2.5) but are below the average for Hampshire (3.1).
- Drug-related violence continues to be an issue in Southampton, rising by nearly 13% in 2015/16, with stabbings in areas which are associated with drug gangs and dealers.
- The risks of firearm acquisition, violence and child sexual exploitation are high due to local links to drug gangs in London
- The amount of drug litter found has increased since February 2016, when monthly reports began. Drug litter is causing concern to local people.

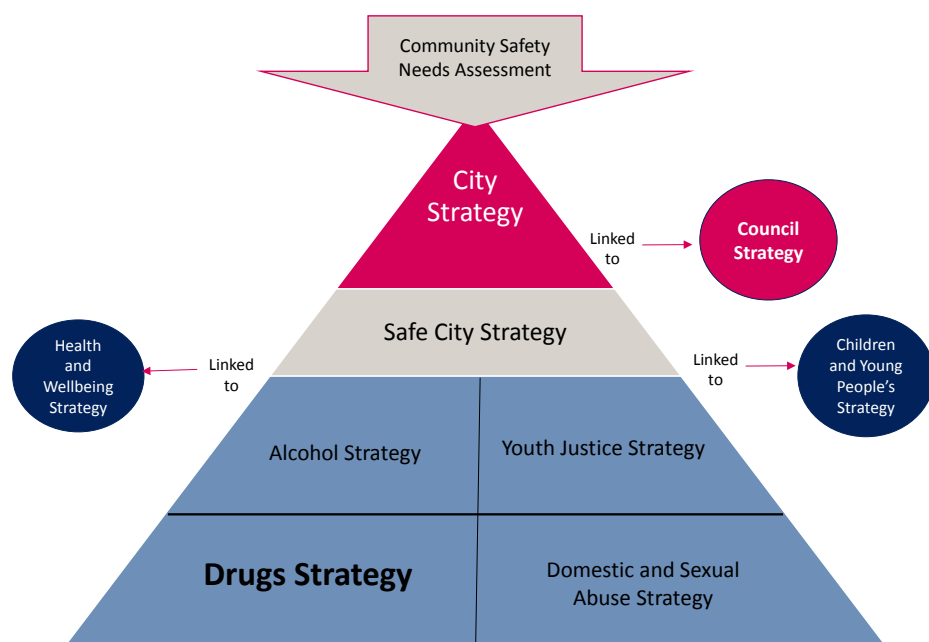
Our Priorities	Why this is important
<b>Engagement and Raising Awareness</b>	We want Southampton to be a city where drug use and drug services can be openly talked about, so that people (including young people) are aware of the risks, can make informed decisions about drug use and know where to access support. This will help to avoid or minimise the risks of harm to individuals and promote informed, resilient communities.
<b>Prevention and treatment</b>	Effective drug treatment services reduce the risk of drug related deaths, reduce rates of blood borne viruses and reduce offending. They are also cost effective- <b>every £1 spent on drug treatment yields a £2.50 saving on the social costs of drug misuse.</b>
<b>Crime disruption and antisocial behaviour</b>	The effects of drugs can leave people vulnerable to becoming either a victim or perpetrator of antisocial behaviour, violence or other serious crime. Crime and antisocial behaviour can impair the quality of life for those affected and impact the wider community. Education can aid understanding and the impact of this for perpetrators, victims and witnesses.

**The Strategic Context**

The *Southampton City Strategy 2015-25* sets out our vision for making Southampton **a city of opportunity where everyone thrives**. This includes the priority 'healthier and safer communities' with a focus on reducing the negative impact of alcohol and drugs. The *Safe City Strategy 2017-2020* also focuses on reducing the harm caused by drugs and alcohol.

The *Southampton City Council Strategy 2016-2020* has 4 outcomes which are all relevant to this drugs strategy, including 'people in Southampton live safe, healthy independent lives' and making Southampton a 'modern and attractive city where people are proud to live and work'.

This drugs strategy sets out how partners in the city will work together to support the delivery of these goals.



**Our approach**

We will deliver this strategy through even stronger partnership working. We will:

- Develop a regular forum in which to address the current issues with drug use and harm within the city
- Strengthen our clinical governance systems and processes
- Learn from and educate each other about our different partnership organisations, to improve service integration and use a common language
- Establish effective processes for partners to analyse and share health, crime and education data to better understand drug-related violence and harms to inform local action
- Ensure all partners are competent to work with a variety of populations in ways that are sensitive to different cultures and different needs

<b>Engagement and raising awareness</b>	<p><i>What are we already doing?</i></p> <p><b>The Local Safeguarding Children's Board/ Local Safeguarding Adults Board</b> are promoting an understanding that drug misuse may be a complex, chronic, relapsing and remitting condition that requires individualised, person-centred care and support</p> <p><b>Hampshire Constabulary and Southampton City Council</b> are sharing information regarding young people and drug related incidents</p> <p><b>Local schools</b> have PSHE programmes which include drug related education</p> <p><b>Southampton Drugs and Alcohol Recovery Services</b> are building a visible recovery community in Southampton</p> <p><b>No Limits</b> is working with all participating schools to run regular 'Buzz' sessions in which drugs awareness is discussed with year 10 pupils</p> <p><b>Southampton Healthy Ambition</b> are providing targeted education and support to those at highest risk</p> <p><b>Needle exchange services</b> are working to minimise the harms caused by using drugs</p> <p><b>Hampshire Constabulary and Southampton City Council</b> are educating licenced premises on safeguarding issues related to drug use</p> <p><i>What are we going to do next?</i></p>			
	Outcome	What are we going to do	Lead	How we will measure success
	Adults and young people in Southampton know how and where to access substance misuse services	Provide clear information regarding the availability of treatment and support services	Integrated Commissioning Unit (Southampton City Council and Southampton Clinical Commissioning Group)	<ul style="list-style-type: none"> <li>Proportion of people using drugs engaging with the needle exchange service</li> <li>Level of awareness in year 10 pupils in Southampton (Buzz survey results)</li> <li>Number of repeat fixed term exclusions resulting from drug misuse in schools</li> </ul>
Adults and young people in Southampton make informed decisions about drug use	Work with education (schools forum) and businesses (SOBAC) to promote and monitor high quality drugs and resilience education for those in education and employment	Safe City Partnership/ Southampton City Council		
<b>Prevention and treatment</b>	<p><i>What are we already doing?</i></p> <p><b>The Local Safeguarding Children's Board</b> is developing ways to identify and share concerns about young children living in an environment with parental substance misuse</p> <p><b>Public Health Nursing</b> is working in schools to identify problematic substance misuse early</p> <p><b>Southampton Public Health team</b> is completing a needs assessment to understand the health needs of people who use drugs in Southampton</p> <p><b>MORPH</b> is consulting with people who use drugs to better understand their views on current drug treatment services</p> <p><b>Southampton City Council (ICU)</b> is commissioning services to ensure that people who use drugs have access to the most appropriate care in the right place at the right time</p> <p><b>Southampton Drug And Alcohol Recovery Service</b> is balancing the aims of recovery with those of reducing harms in people who use drugs</p> <p><b>The Homeless-Vulnerable Adult Support Team</b> is delivering the DCLG funded Rough Sleeper Initiative, ensuring that people who are homeless or at risk of returning to homelessness have access to substance misuse and mental health services</p> <p><b>Southern Health Foundation Trust</b> is supporting work to improve access to simultaneous substance misuse and mental health services</p> <p><i>What are we going to do next?</i></p>			
	Outcome	What are we going to do	Lead	How we will measure success
	Services in Southampton respond to the differing needs of individuals	<p>Use the drugs needs assessment, survey and annual drug related deaths reports to commission safe and effective drug treatment services in Southampton that meet the needs of the local population</p> <p>Ensure that people from different groups have equal access to services and that people with dual diagnosis are able to access the right care at the right time.</p> <p>Work within available resources to ensure that people who use drugs have access to independent advocacy services when needed</p>	<p>Integrated Commissioning Unit (Southampton City Council and Southampton Clinical Commissioning Group)</p> <p>Southampton Drug and Alcohol Recovery Services</p> <p>Southampton Drug and Alcohol Recovery Services</p>	<ul style="list-style-type: none"> <li>Proportion of people using drugs in Southampton who are accessing drug treatment services</li> <li>Number of people successfully completing drug treatment</li> <li>Drug related deaths (Public Health Outcomes Framework)</li> <li>Uptake of hepatitis B vaccinations amongst those at risk</li> <li>Local blood borne virus incidence amongst people who inject drugs</li> </ul>
Effective treatment and wide ranging support is available for people who use drugs, enabling them to achieve a good quality of life	<p>Continue to work with stakeholders to improve engagement and interventions for those with concurrent problems e.g. related to mental health, housing, employment and/or education</p> <p>Take the learning from the DCLG funded Rough Sleeper Initiative and commissioning in other areas to inform future practice e.g. models such as Housing First</p> <p>Promote coordination of different organisations providing peer support training within the city</p> <p>Ensure that service user groups remain available and are able to intervene and influence services</p>	Integrated Commissioning Unit (Southampton City Council and Southampton Clinical Commissioning Group)		
<b>Crime disruption and antisocial behaviour</b>	<p><i>What are we already doing?</i></p> <p><b>Hampshire Constabulary</b> is delivering Operation Fortify, Heavy, Sceptre and Fluorescent to safeguard vulnerable persons and addresses and to carry out enforcement activities for known dealers and locations</p> <p><b>Hampshire Constabulary &amp; Local Housing Offices</b> are working closely together to identify vulnerability and enforcement opportunities</p> <p><b>The Street begging working group</b> is working to reduce street begging through education and enforcement</p> <p><b>Hampshire Constabulary</b> is improving information sharing to build a better evidence base to target resources</p> <p><b>Probation/ Crown Prosecution Service/ Youth Offending Service and drug treatment services</b> are supporting people in who come into contact with the Criminal Justice System as a result of their drug use in a timely way</p> <p><b>The Southampton City Council Community Safety Team</b> is mapping data from street cleansing services and reporting drug litter finds to relevant organisations in the city</p> <p><i>What are we going to do next?</i></p>			
	Outcome	What are we going to do	Lead	How we will measure success
	Reduce repeat targeting of vulnerable individuals/ locations	<p>Ensure that court services understand the community impact in order to apply the law effectively</p> <p>Work in partnership to identify vulnerable persons "cuckooed" and to safeguard them from further exploitation</p> <p>Promote Police referrals for vulnerable people under operation Fortify</p> <p>Review the whole systems approach to a partnership approach to organised crime groups to ensure that these are as effective and streamlined as possible</p>	<p>Crown Prosecution Service</p> <p>Hampshire Constabulary</p> <p>Safe City Partnership/ Home Office</p>	<ul style="list-style-type: none"> <li>Feelings of safety in the local area (Safe City Survey)</li> <li>All crime affected by drugs, per 1,000 population</li> <li>Violent crime affected by drugs, per 1,000 population</li> <li>Number of needles collected</li> <li>Number of targeted operations</li> </ul>
Restrict supply so Southampton has reduced levels of violence and drug related harm	<p>Rationalise/ combine groups and meetings to see whole picture joined up approach to target resources</p> <p>Run targeted and intelligence led multiagency operations to tackle drug related violence and knife crime through operations such as Op Heavy (Drug Related Violence), Op Sceptre (Knife), Op Fortify (DRH) and Op Fluorescent (Aggressive Street Begging)</p>	<p>Safe City Partnership</p> <p>Hampshire Constabulary</p>		
Reduce the amount of drugs related litter and antisocial behaviour in the city	Consider providing alternatives to public injecting and methods of reducing drug related litter	Southampton City Council		

<b>DECISION-MAKER:</b>	OVERVIEW AND SCRUTINY MANAGEMENT COMMITTEE		
<b>SUBJECT:</b>	MONITORING SCRUTINY RECOMMENDATIONS TO THE EXECUTIVE		
<b>DATE OF DECISION:</b>	15 JUNE 2017		
<b>REPORT OF:</b>	SERVICE DIRECTOR - LEGAL AND GOVERNANCE		
<b><u>CONTACT DETAILS</u></b>			
<b>AUTHOR:</b>	<b>Name:</b>	<b>Mark Pirnie</b>	<b>Tel:</b> 023 8083 3886
	<b>E-mail:</b>	Mark.pirnie@southampton.gov.uk	
<b>Director</b>	<b>Name:</b>	<b>Richard Ivory</b>	<b>Tel:</b> 023 8083 2794
	<b>E-mail:</b>	Richard.ivory@southampton.gov.uk	
<b>STATEMENT OF CONFIDENTIALITY</b>			
None			
<b>BRIEF SUMMARY</b>			
This item enables the Overview and Scrutiny Management Committee to monitor and track progress on recommendations made to the Executive at previous meetings.			
<b>RECOMMENDATIONS:</b>			
	(i)	That the Committee considers the responses from Cabinet Members to recommendations from previous meetings and provides feedback.	
<b>REASONS FOR REPORT RECOMMENDATIONS</b>			
1.	To assist the Committee in assessing the impact and consequence of recommendations made at previous meetings.		
<b>ALTERNATIVE OPTIONS CONSIDERED AND REJECTED</b>			
2.	None.		
<b>DETAIL (Including consultation carried out)</b>			
3.	Appendix 1 of the report sets out the recommendations made to Cabinet Members at previous meetings of the Overview and Scrutiny Management Committee. It also contains summaries of any action taken by Cabinet Members in response to the recommendations.		
4.	The progress status for each recommendation is indicated and if the Overview and Scrutiny Management Committee confirms acceptance of the items marked as completed they will be removed from the list. In cases where action on the recommendation is outstanding or the Committee does not accept the matter has been adequately completed, it will be kept on the list and reported back to the next meeting. It will remain on the list until such time as the Committee accepts the recommendation as completed. Rejected recommendations will only be removed from the list after being reported to the Overview and Scrutiny Management Committee.		
<b>RESOURCE IMPLICATIONS</b>			
<b><u>Capital/Revenue</u></b>			
5.	None.		

<b><u>Property/Other</u></b>	
6.	None.
<b>LEGAL IMPLICATIONS</b>	
<b><u>Statutory power to undertake proposals in the report:</u></b>	
7.	The duty to undertake overview and scrutiny is set out in Part 1A Section 9 of the Local Government Act 2000.
<b><u>Other Legal Implications:</u></b>	
8.	None
<b>RISK MANAGEMENT IMPLICATIONS</b>	
9.	None.
<b>POLICY FRAMEWORK IMPLICATIONS</b>	
10.	None
<b>KEY DECISION</b>	No
<b>WARDS/COMMUNITIES AFFECTED:</b>	None directly as a result of this report
<b><u>SUPPORTING DOCUMENTATION</u></b>	
<b>Appendices</b>	
1.	Monitoring Scrutiny Recommendations – 15 June 2017
<b>Documents In Members' Rooms</b>	
1.	None
<b>Equality Impact Assessment</b>	
Do the implications/subject of the report require an Equality and Safety Impact Assessments (ESIA) to be carried out.	No
<b>Privacy Impact Assessment</b>	
Do the implications/subject of the report require a Privacy Impact Assessment (PIA) to be carried out.	No
<b>Other Background Documents</b>	
<b>Equality Impact Assessment and Other Background documents available for inspection at:</b>	
Title of Background Paper(s)	Relevant Paragraph of the Access to Information Procedure Rules / Schedule 12A allowing document to be Exempt/Confidential (if applicable)
1.	None



# Overview and Scrutiny Management Committee: Holding the Executive to Account

Scrutiny Monitoring – 15 June 2017

Date	Portfolio	Title	Action proposed	Action Taken	Progress Status
16/03/17	Communities, Culture and Leisure	Grants Consultation	1) Following the decision on 23rd March 2017 specific timelines relating to the individual priority areas, and the outcomes of any subsequent procurement exercise, be made available to the Committee.	Agreed - Timescales being finalised and will be circulated by end of June 2017	
			2) A report detailing the grants and contracts issued by the Council be brought back to Committee annually.	Agreed - Proposed date is April/May annually	
			3) A list of current grant recipients be circulated to the Committee.	Link below to grants awarded on 19 Feb 2013 (this was the last award): <a href="#">-Grants -App 1.pdf</a>  The link below identifies grant recipients since 2011:  <a href="http://www.southampton.gov.uk/policies/GrantsDatabase-from2011-PDF_tcm63-386055.pdf">http://www.southampton.gov.uk/policies/GrantsDatabase-from2011-PDF_tcm63-386055.pdf</a>	Completed
16/03/17	Health and Sustainable Living	Dementia Friendly Southampton Update	1) Information on clusters or locality areas identified in the Dementia Action Alliance be circulated to the Committee.	Map of cluster areas circulated to OSMC	Completed
			2) The Committee is provided with details of the implementation of Recommendations 15 and 18, relating to the Streets and Spaces framework and the Community Toilet Scheme, at the next update report.	Agreed	
18/05/17	Environment & Transport	Alternate Weekly Bin Collections	1) That a review is undertaken of the impact of the change to alternate weekly bin collections with the findings reported to the December 2017 meeting of the OSMC. The review should include specific reference to HMO's	Agreed	

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Appendix 1

Agenda Item 11

Date	Portfolio	Title	Action proposed	Action Taken	Progress Status
Page 36			and enforcement action that has been undertaken.		
			2) That officers provide the Committee with a breakdown of recycling rates in the city's communal properties compared to non-communal residential properties.	<p>The breakdown of dry mixed recycling is as follows:</p> <ul style="list-style-type: none"> <li>• Flats – 9.64%</li> <li>• Houses – 17.44%</li> </ul> <p>These figures do not include glass because there are pods across the city that are used by both houses and flats.</p>	Completed
			3) That the Committee is provided with the projected financial savings and income that the decision to implement alternate weekly collections was predicated on.	<p>The Revised Medium Term Financial Strategy report to Cabinet on 15 November 2016 included a proposal to 'introduce Alternate Weekly Collections (AWC) of recycling and residual waste collection' with a one-off saving of £800,000 in 2017/18. This reflected that 2017/18 was the final year for which a proportion of the government Weekly Collection Support Scheme (WCSS) revenue funding was retained to part fund collection costs, allowing the General Fund to make a saving from any reduction in costs. From 2018/19 onwards cost reductions are needed to replace the £800,000 contribution from the WCSS funding. There will be no additional General Fund saving available from the introduction of AWC.</p> <p>The Revised Medium Term Financial Strategy report to Council on 15 February 2017 reduced the one-off General Fund saving to £180,000 to reflect the part year effect of introducing the change in service from 5 June 2017 and to allow for some investment in support of the introduction</p>	Completed

Date	Portfolio	Title	Action proposed	Action Taken	Progress Status
				<p>of AWC. In addition, there was a proposal for a further investment of £250,000 in 2017/18 and £225,000 ongoing in a dedicated team to support waste collection and street cleaning following the introduction of AWC.</p> <p>It is expected that the introduction of AWC will increase the recycling rate which will reduce disposal costs. However no savings associated with the disposal budget have been taken as any reduction in costs will be offset against the other pressures on the overall disposal budget.</p>	

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